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HEDIS[@]: Measuring Quality for Medicare Advantage and Accountable Care Organizations Part I by James L. Holly, MD Your Life Your Health

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The Healthcare Effectiveness Data and Information Set (HEDIS[@]) is a registered trademark of the National Committee for Quality Assurance (NCQA). HEDIS[®] was originally titled the "HMO_Employer Data and Information Set" as of version 1.0 of 1991. In 1993, Version 2.0 of HEDIS[®] was known as the "Health Plan Employer Data and Information Set". Version 3.0 of HEDIS[®] was released in 1997. In July 2007, NCQA announced that the meaning of HEDIS[®] would be changed to "Healthcare Effectiveness Data and Information Set."

HEDIS[@] is a widely used set of quality performance measures which are used by over 90 health insurance programs to measure whether the purchasers of healthcare, generally employers, are getting "their money's worth" with the services they are buying. The 75 HEDIS[®] measures are divided into six "domains of care":

- 1. Effectiveness of Care
- 2. Access/Availability of Care
- 3. Experience of Care
- 4. Utilization and Relative Resource Use
- 5. Health Plan Descriptive Information

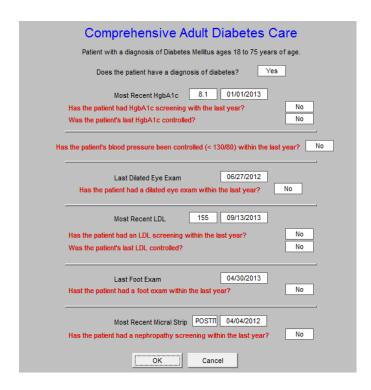
Only the first of these domains is directly dependent upon the healthcare provider's performance. The HEDIS[@] measures for quality performance in effectiveness of care are divided into three categories:

- 1. Effectiveness of Acute Care
- 2. Effectiveness of Preventive Care
- 3. Effectiveness of Chronic Care

The following is a screen shot of SETMA's deployment in our electronic medical record of these three categories of HEDIS measures:

2014 HEDIS Technical Specifications for Physician Measurement Measures in red are measures which apply to this patient that are not in compliance Legend Measures in black are measures which apply to this patient that are in compliance. Measures in gray are measures which do not apply to this patient **Effectiveness of Preventive Care** Effectiveness of Chronic Care View Adult BMI Assessment View Persistence of Beta-Blocker Therapy After a Heart Attack Weight Assessment and Counseling for Nutrition and Physical Activity for Children/Adolescents View Controlling High Blood Pressure View Cholesterol Managment for Patients with Childhood Immunization Status Cardiovascular Disease Immunizations for Adolescents Lead Screening in Children View Comprehensive Adult Diabetes Care View Colorectal Cancer Screening Use of Appropriate Medications for People with Asthma **Breast Cancer Screening** View Use of Spirometry Testing in the Assessment Cervical Cancer Screening and Diagnosis of COPD Chlamydia Screening in Women View Pharmacotherapy Management of COPD Exacerbation Glaucoma Screening in Older Adults View Follow-Up After Hospitalization for Mental Illness Use of High-Risk Medications in the Elderly View Antidepressant Medication Management Care for Older Adults Follow-Up Care for Children Prescribed Attention-Deficit/Hyperactivity Disorder Medication **Effectiveness of Acute Care** Osteoporsis Management in Women View Appropriate Treatment for Children with Upper Disease Modifying Anti-Rheumatic Drug Therapy Respiratory Infection for Rheumatoid Arthritis View Appropriate Testing for Children with Pharyngitis View Annual Monitoring for Patients on Persistent Medications Avoidance of Antibiotic Treatment in Adults with Medication Reconciliation Post-Discharge Acute Bronchitis

The measures are color coded In SETMA's deployment of HEDIS[@]. If the measure is in **red**, it applies to the patient and has not been completed. If it is in **black**, it means that the measure applies to the patient and has been done, and if it is in **gray** it means that the measure does not apply to the patient. The following is the detail on one of the measures which lets the provider know what must be done to fulfill the measure.



Historically, healthcare provider's performance was audited on the HEDIS[®] standard by companies hired by insurance carriers who did chart audits to determine how providers were performing. Typically, providers received their results 12-24 months after the audited services were delivered. While the purpose of HEDIS[®] was to measure quality, HEDIS[®] did not significantly affect quality as very few healthcare providers knew what HEDIS measures were and being published one to two years after the care was delivered, providers largely did not care.

As emphasis on quality and safety increased, and as more and more emphasis was placed on both for the purposes of payment, interest in HEDIS[®] and other quality metrics also increased. In 1999, SETMA determined that the only way we were going to sustain improvements in the quality of the care we provide was to measure that quality ourselves. In 2008, the American Medical Association published their Performance Improvement Continuous Medical Education (PI-CME) program. This program was adopted by primary care specialty boards.

PC-CME included three steps:

- 1. Providers auditing their performance on quality metrics related to disease management.
- 2. Providers designing their own education programs to improve deficiencies in care.
- 3. Providers then re-auditing their performance to see if their study had improved their performance.

SETMA would argue that in order to sustain improvement, a four step was required. Because providers very often lost focus on performance improvement after the conclusion of the PI-CME process, that the designing of a Clinical Decision Support tool was required. This tool helped the provider sustain their performance at a very high level and also allowed for the provider to update their performance when evidenced-based studies demonstrated the need for a change.

In 2000, SETMA realized that in order to improve, we had to know the standard on the basis of which we were being judged. In 2005, we began tracking our performance on HEDIS[®] measures internally. In 2009, SETMA began to publicly report by provider name on our performance on HEDIS[®] measures.

The following is the rationale for the above steps taken by SETMA. SETMA determined that if we were going to be:

- 1. Given a test for quality performance
- 2. Where the test questions were going to be given to us before the test
- 3. Where the test is an "open book test"
- 4. Where there is no time limited on taking the test

Why not look up the answers before the test?

Furthermore, in that the purpose of the test should not only be to evaluate the one being tested but also hopefully to teach the one being tested, it is necessary for the provider to know his/her performance at the point of care. This means that if HEDIS[®] is going to affect the quality and safety of the care being given, the provider has to know the measures and how he/she is performing on HEDIS[®] at the time the care is being given.

Eventually, quality performance became the basis for payment to physicians. This was particularly true in two major areas. One was in the shared-savings plan with Accountable Care Organizations (ACO). In order to benefit from the savings the ACO achieved, the providers have to fulfill a set of quality metrics taken from HEDIS[®]. The other was in the Medicare Advantage STARS program where organizations were rated on the basis of quality performance from another set of measures taken from HEDIS[®]. Their rating determined the payments made through health maintenance organizations (HMO).

This presentation summaries SETMA's deployment of:

- all HEDIS@ measures,
- HEDIS[@] measures for ACO payments, and
- HEDIS[@] measures for the STARS program.

For a detailed explanation of each, see the following links to tutorials on SETMA's website:

- All HEDIS[®] Measures beginning with page 42 on the following tutorial:
 Patient-Centered Medical Home SETMA's Medical Home Coordination Review (MHCR)
 Tutorial
- HEDIS[®] Measures related to qualifying for ACO shared savings payments.
 ACO Quality Measures Performance Tool & A New Tool for Assessing Depression in All Patients 18 & Older

HEDIS[®] Measures related to increasing the STAR rating for the Medicare Advantage Plan. Going from a 3.5 to a 4 STAR can mean millions of dollars of increased payments to providers for the care they provide.
 STARs Tutorial - Medicare Advantage Plan Star Ratings and Bonus Payments in 2012: A Tutorial for Utilizing SETMA's Deployment of the STARS MA Program

HEDIS[®] is the foundation of the quality measurements ACOs which measures must be successfully completed in order for a medical practice to receive additional payments from CMS, and is the foundation of quality measures for the Medicare Advantage STARS rating system for practices to receive enhanced payments from CMS.

In our February 12, 2015 Your Life Your Health, we will examine SETMA's use of HEDIS[@] in more detail.