



Business Intelligence and reporting at SETMA: Improving quality, outcomes and clinical practices

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About SETMA

- **Southeast Texas Medical Associates, LLP**
- **Founded August 1, 1995**
- **29 Healthcare Providers:**
 - **Internal Medicine**
 - **Family Practice**
 - **Nurse Practitioners**
 - **Cardiology**
 - **Neurology**
 - **Infectious Disease**
 - **Ophthalmology**



SETMA Landmarks

- **Adopted EMR, March 1998**
- **January, 1999, all patients seen in EHR.**
- **May, 1999, Morphed from EHR to Electronic Patient Management**
- **October, 2009 – COGNOS Project**
- **August, 2010, Affiliate, Joslin Diabetes Center**
- **September, 2010 – PC-MH Tier III**



Systems thinking and Health

Systems-thinking and the data display designed on those principles allow the provider to “see” how the treatment of one disease augments or complicates the treatment of another.



Creating Discomfort in Provider

Creation of discomfort in the provider via self-auditing at the point of care allowing the provider to measure his/her performance against an accepted standard.



“Treatment inertia”

“Lack of treatment intensification in a patient not at evidence-based goals for care.”



“Dynamic Complexity”

This occurs when “cause and effect are subtle, and where the effects over time of interventions are not obvious.”

“The real leverage in most management situations lies in understanding “dynamic complexity.”



**Data display can obscure
effective**

**management if it simply presents
more detail while ignoring, or
further obscuring, the dynamic
interaction of one part of a
biological system with another.**



Seeing Circles of Causality

“Reality is made up of circles, but we see straight lines...Western languages...are Biased toward a linear view. If we want to see system-wide interrelationships, we need a language of interrelationships, a language of circles.”

(The Fifth Disciple, Dr. Peter Senge)



It excellent care requires
healthcare organizations to:

- **Be “learning organizations”**
- **Avoid “learning disabilities”**
- **Think in a circular rather than a linear fashion**
- **Look at dynamic complexity rather than detail complexity**



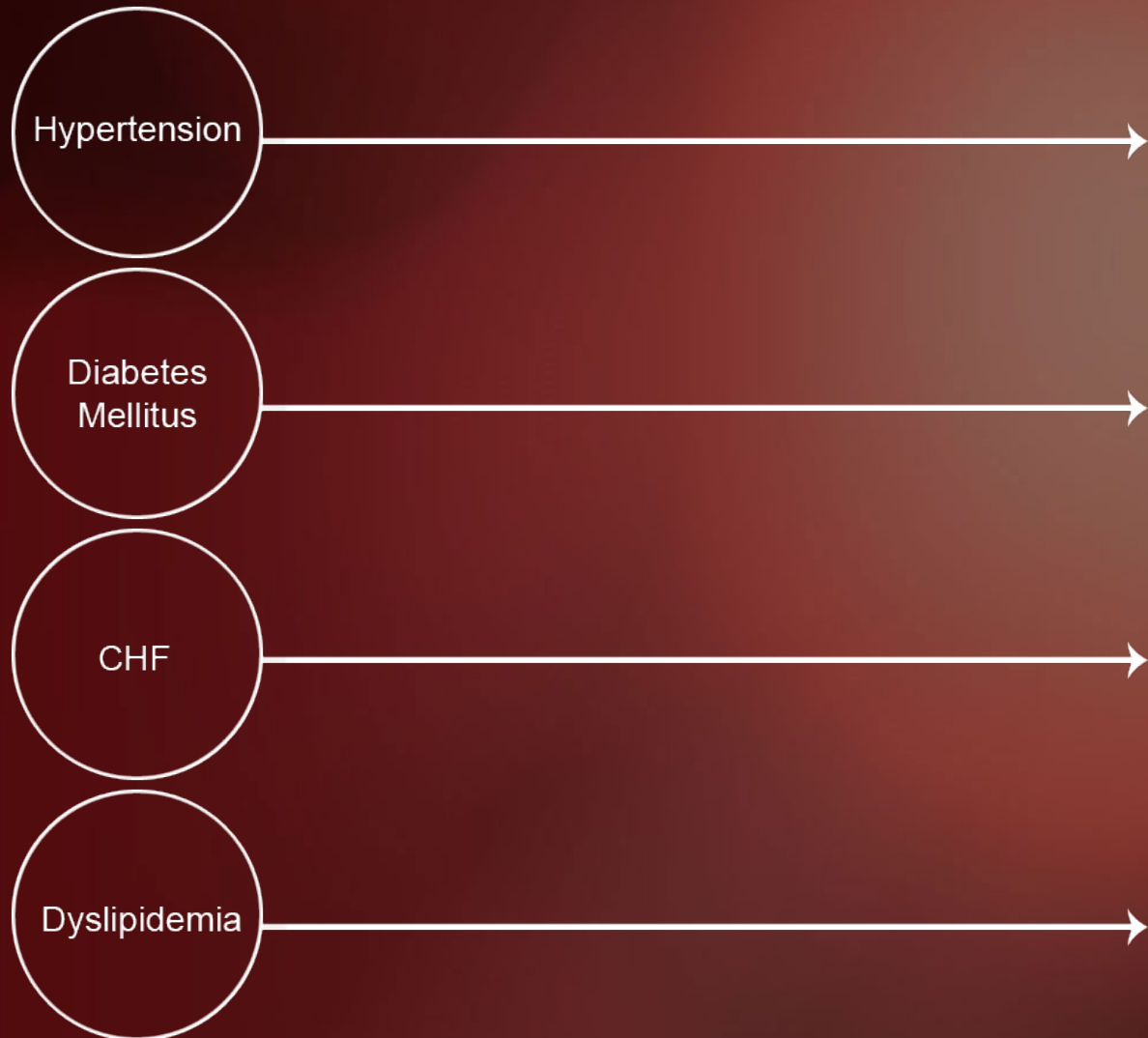
If health science has the capacity:

- **To create far more information than anyone can absorb,**
- **To foster far greater interdependency than anyone can manage**
- **To accelerate change far faster than anyone's ability to keep pace.**

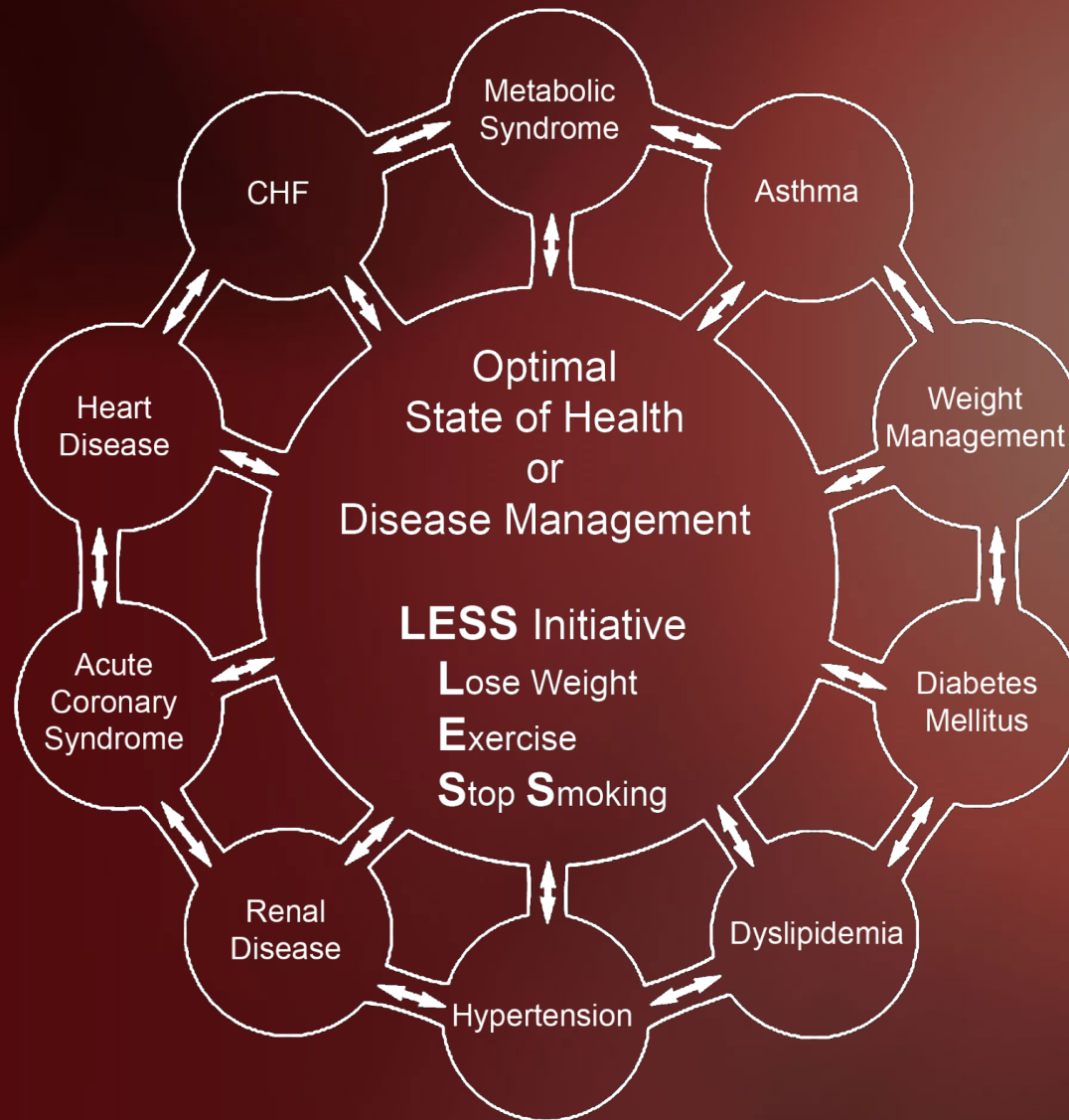


How can electronic patient records and/or electronic patient management help solve these problems and make it possible for healthcare providers to remain current and fulfill their responsibility of caring for patients with the best treatments available?

Linear Thinking



Circular Causality





Data flow to and from the patient's core information, and to and from interactive disease management capabilities:

- **Acute condition data**
- **Longitudinal data**
- **Standards of care which reflect a positive state of health**
- **Automatically-populated-treatment reflecting best practices based on random controlled trials**
- **Auditing tools which reflect provider excellence**
- **Automatically-populated-patient follow-up instructions**
- **Automatically-created-patient education**



SETMA's Model of Care

Key to our Patient Centered – Medical Home (PC-MH) is **SETMA's Model of Care:**

1. Personal Performance Tracking – one patient at a time
2. Auditing of Performance – by panel or by population
3. Analysis of Provider Performance -- statistical
4. Public Reporting by Provider Name – www.jameslhollymd.com
5. Quality Assessment and Performance



Tracking Performance At The Point of Care

SETMA currently tracks the following Physician Consortium for Performance Improvement (PCPI) measurement sets:

- Chronic Stable Angina
- Congestive Heart Failure
- Diabetes
- Hypertension
- Chronic Renal Disease
- Weight Management
- Care Transitions



Tracking Performance At The Point of Care

SETMA also currently tracks the following published quality performance measure sets:

- HEDIS
- NQF
- AQA
- PQRI
- BTE

Each is available to the provider interactively within the EHR at the time of the encounter.

National Quality Forum (NQF) National Voluntary Consensus Standards	
Legend	Measures in red are measures which apply to this patient that are not in compliance. Measures in black are measures which apply to this patient that are in compliance. Measures in gray are measures which do not apply to this patient.
General Health Measures	Care for Older Adults
View Body Mass Index Measurement	View Counseling on Physical Activity
View Smoking Cessation	View Urinary Incontinence in Older Adults
View Proper Assessment for Chronic COPD	View Colorectal Cancer Screening
View Adult Immunization Status	View Fall Risk Management
Blood Pressure Measures	Diabetes Measures
View Blood Pressure Measurement	View Dilated Eye Exam
View Blood Pressure Classification/Control	View Foot Exam
Medication Measures	View Hemoglobin A1c Testing/Control
View Current Medication List	View Blood Pressure
View Documentation of Allergies/Reactions	View Urine Protein Screening
View Therapeutic Monitoring of Long Term Medications	View Lipid Screening
View Drugs to Avoid in the Elderly	Female Specific Measures
View Appropriate Medications for Asthma	View Breast Cancer Screening
View Inappropriate Antibiotic Treatment for Adults with Acute Bronchitis	View Cervical Cancer Screening
View LDL Drug Therapy for Patients with CAD	View Chlamydia Screening
View Warfarin Therapy for Atrial Fibrillation	View Osteoporosis Management
	Pediatric Measures
	View Appropriate Screening for Children with Pharyngitis
	View Childhood Immunization Status



Tracking Performance At The Point of Care

A **pre-visit** screening tool allows each provider to assess quality measures for each patient at each encounter.

Audit Previsit

Pre-Visit/Preventive Screening

General Measures (Patients >18)

Has the patient had a tetanus vaccine within the last 10 years? **Yes**
Date of Last

Has the patient had a flu vaccine within the last year? **Yes**
Date of Last

Has the patient ever had a pneumonia shot? **Yes**
Date of Last

Does the patient have an elevated (>100 mg/dL) LDL? **Yes**
Last

Elderly Patients (Patients >65)

Has the patient had an occult blood test within the last year? (Patients >50) **No**
Date of Last

Has the patient had a fall risk assessment completed within the last year? **Yes**
Date of Last

Has the patient had a functional assessment within the last year? **Yes**
Date of Last

Has the patient had a pain screening within the last year? **Yes**
Date of Last

Has the patient had a glaucoma screen (dilated exam) within the last year? **Yes**
Date of Last

Does the patient have advanced directives on file or have they been discussed with the patient? **No**
Discussed? ☐ Yes ☒ No Completed? ☐ Yes ☒ No

Is the patient on one or more medications which are considered high risk in the elderly? **No**

Diabetic Patients

Has the patient had a HgbA1c within the last year?
Date of Last

Has the patient had a dilated eye exam within the last year?
Date of Last

Has the patient had a 10-gram monofilament exam within the last year?
Date of Last

Has the patient had screening for nephropathy within the last year?
Date of Last

Female Patients

Has the patient had a pap smear within the last two years? (Ages 21 to 64)
Date of Last

Has the patient had a mammogram within the last two years? (Ages 40 to 69)
Date of Last

Has the patient had a bone density within the last two years? (Age >50)
Date of Last

Male Patients

Has the patient had a PSA within the last year? (Age >40)
Date of Last

Has the patient had a bone density within the last two years? (Age >65)
Date of Last

Referrals (Double-Click To Add/Edit)

Referral	Status	Referring



Tracking Performance At The Point of Care

HEDIS

2009 HEDIS Technical Specifications for Physician Measurement

Legend Measures in red are measures which apply to this patient that are not in compliance
Measures in black are measures which apply to this patient that are in compliance.
Measures in gray are measures which do not apply to this patient.

[Return](#)[Tutorial](#)

Information

[NCQA](#)[CAHPS](#)[HEDIS](#)

Effectiveness of Preventive Care

- [View](#) Adult BMI Assessment
Weight Assessment and Counseling for Nutrition
and Physical Activity for Children/Adolescents
Childhood Immunization Status
Immunizations for Adolescents
Lead Screening in Children
[View](#) Colorectal Cancer Screening
Breast Cancer Screening
Cervical Cancer Screening
Chlamydia Screening in Women
[View](#) Glaucoma Screening in Older Adults
[View](#) Use of High-Risk Medications in the Elderly
[View](#) Care for Older Adults

Effectiveness of Acute Care

- [View](#) Appropriate Treatment for Children with Upper
Respiratory Infection
[View](#) Appropriate Testing for Children with Pharyngitis
Avoidance of Antibiotic Treatment in Adults with
Acute Bronchitis

Effectiveness of Chronic Care

- [View](#) Persistence of Beta-Blocker Therapy After a
Heart Attack
[View](#) Controlling High Blood Pressure
[View](#) Cholesterol Management for Patients with
Cardiovascular Disease
[View](#) Comprehensive Adult Diabetes Care
Use of Appropriate Medications for People with Asthma
[View](#) Use of Spirometry Testing in the Assessment
and Diagnosis of COPD
[View](#) Pharmacotherapy Management of COPD Exacerbation
[View](#) Follow-Up After Hospitalization for Mental Illness
[View](#) Antidepressant Medication Management
Follow-Up Care for Children Prescribed
Attention-Deficit/Hyperactivity Disorder Medication
Osteoporosis Management in Women
Disease Modifying Anti-Rheumatic Drug Therapy
for Rheumatoid Arthritis
[View](#) Annual Monitoring for Patients on Persistent Medications
[View](#) Medication Reconciliation Post-Discharge



Step I - Provider Performance Tracking

PQRI

PQRI Submittal Summary

Diabetes Measures Group

This patient ☒ **IS** eligible for submittal of the measures in the diabetes group.

Patients 18 to 79 with Diabetes Mellitus are eligible for this measure.

Hemoglobin A1c

Target < 9.0

Most recent value less than 7.0.

Blood Pressure

Systolic

Target < 140

Most recent value less than 130.

Diastolic

Target < 80

Most recent value less than 80.

Foot Exam

Completed this visit.

Lipids

Target < 100

Most recent value less than 100.

Nephropathy

Not assessed since January 1st.

Eye Exam

Dilated eye exam results reviewed.

Preventive Measures Group

This patient ☒ **IS** eligible for submittal of the measures in the preventive group.

Patients ages 50 and older are eligible for this measure.

Tobacco Use Assessment

Patient is current tobacco non-user.

Tobacco Cessation Assessment

Patient is not a tobacco user.

Body Mass Index

Body Mass Index measured/assessed.

Influenza Immunization

Influenza immunization administered within the last year.

Colorectal Cancer Screening

Appropriate screening performed.

Pneumococcal Vaccination

Pneumococcal vaccination previously administered.

Mammography Screening

Measure not applicable for this patient.

Urinary Incontinence Assessment

Measure not applicable for this patient.



Step I - Provider Performance Tracking

Care Transition Audit

Care Transition Audit		OK	Cancel				
Has the reason for hospitalization been documented?	Yes	Click to Update/Review					
Have discharge diagnoses been entered?	Yes	Click to Update/Review					
Have the patient's medications been updated/reconciled?	Yes	Click to Update/Review					
Have the patient's allergies been updated? Also document allergies/reactions to medications.	Yes	Click to Update/Review					
Has the patient's cognitive status been documented?	Yes	Click to Update/Review					
Have pending results or tests been documented?	Yes	Click to Update/Review					
Have major procedures been documented?	Yes	Click to Update/Review					
Has a follow-up care plan been completed?	Yes	Click to Update/Review					
Has the patient's progress to goals/treatment been documented?	Yes	Click to Update/Review					
Have advanced directives been completed and a surrogate decision maker named or a reason given for not completing an advanced care plan?	Yes	Click to Update/Review					
Has the reason for discharge been documented?	Yes	Click to Update/Review					
Has the patient's physical status been documented?	Yes	Click to Update/Review					
Has the patient's psychosocial status been documented?	Yes	Click to Update/Review					
Has a list of available community resources been documented?	No	Click to Update/Review					
--OR--							
Has a list of coordinated referrals been documented?	Yes	Click to Update/Review					
Has the current/reconciled medication list been discussed with the patient/family/caregiver?		<input checked="" type="radio"/> Yes <input type="radio"/> No	<table border="1"> <tr><td colspan="2">Brandon Sheehan</td></tr> <tr><td>08/21/2010</td><td>11:35 AM</td></tr> </table>	Brandon Sheehan		08/21/2010	11:35 AM
Brandon Sheehan							
08/21/2010	11:35 AM						
Have the discharge orders been discussed with the patient/family/caregiver?		<input checked="" type="radio"/> Yes <input type="radio"/> No	<table border="1"> <tr><td colspan="2">Brandon Sheehan</td></tr> <tr><td>08/21/2010</td><td>11:35 AM</td></tr> </table>	Brandon Sheehan		08/21/2010	11:35 AM
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08/21/2010	11:35 AM						
Have the follow-up instructions been discussed with the patient/family/caregiver?		<input checked="" type="radio"/> Yes <input type="radio"/> No	<table border="1"> <tr><td colspan="2">Brandon Sheehan</td></tr> <tr><td>08/21/2010</td><td>11:35 AM</td></tr> </table>	Brandon Sheehan		08/21/2010	11:35 AM
Brandon Sheehan							
08/21/2010	11:35 AM						
Have the discharge materials been printed and given to the patient/family/caregiver?		<input checked="" type="radio"/> Yes <input type="radio"/> No	<table border="1"> <tr><td colspan="2">Brandon Sheehan</td></tr> <tr><td>08/21/2010</td><td>11:35 AM</td></tr> </table>	Brandon Sheehan		08/21/2010	11:35 AM
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08/21/2010	11:35 AM						



Step I - Provider Performance Tracking

Bridges to Excellence

Bridges to Excellence

What is Bridges to Excellence?

[Return](#)

Bridges to Excellence programs recognize and reward clinicians who deliver superior patient care.

Premise

The BTE mission in a nutshell: help the best clinicians build their practices, help patients get healthier, help insurers and employers manage costs better.

First, it's critical to measure what matters most—the handful of indicators that have truly significant clinical and financial impact. These are the quality measures most predictive of improved patient health. These measures also form a set of indicators to help practices identify patients who are not well controlled and need more proactive management.

Second, clinicians who follow those quality measures will consistently provide better care at lower costs. Typically, they outperform their peers on process measures of quality, and have lower average costs per patient and per episode. In part, this is because they tend to rely more on evaluation and management and less on tests and procedures; they know costlier care is not always better care.

Third, incentives only work if they are fair and designed to increase over time, so clinicians who continually improve their practices are rewarded in kind. The better they get, the more incentives they deserve—and the more patients should be encouraged to utilize them. As in any industry, the best performers should earn the most and have the biggest market share.

List below are the six Bridges to Excellence that SETMA has chosen to audit...

Legend

Measures in red are measures which apply to this patient that are not in compliance

Measures in black are measures which apply to this patient that are in compliance.

Measures in gray are measures which do not apply to this patient.

[View](#) **Asthma**

[View](#) **COPD**

[View](#) **Congestive Heart Failure**

[View](#) **Diabetes Mellitus**

[View](#) **Coronary Artery Disease**

[View](#) **Hypertension**



Step I - Provider Performance Tracking

Bridges to Excellence

BTE Cad [X]

Bridges to Excellence
Coronary Artery Disease

Blood Pressure Control	Poor	Evaluation of Activity and Anginal Symptoms	Not Present
Most Recent	150 / 90 mmHg	CHF Class	
		Smoking Cessation	N/A
LDL Control	Superior	LDL Drug Therapy	Not Present
Most Recent	97 08/19/2010	Antiplatelet Therapy	Present
Annual Lipid Profile	Acceptable	ACE/ARB Therapy (If LVSD Present)	Present
Most Recent		Beta Blocker Therapy (If History of MI)	N/A
Cholesterol	250 09/01/2009		
HDL	10 09/01/2009		
Triglycerides	500 09/01/2009		

OK Cancel

Clusters and Galaxies

- **A single or a few quality metrics do not change outcomes**
- **A cluster – seven or more quality metrics for a single condition, i.e., diabetes, etc.**
- **A galaxy – multiple clusters for the same patient, i.e., diabetes, hypertension, lipids, CHF, etc.**



Graphic of a cluster Diabetes

PCPI

To be design



- **Graphic of a galaxy**
- **To be designed**
- **Number of quality metrics for each cluster**
- **Total number of metrics for galaxy**



- **Unlike a single metric, such as “was the blood pressure taken,” which will not improve care, auditing a cluster or a galaxy of clusters in the care of a patient WILL improve the outcomes and result in quality care.**



- **What is most often missing in quality improvement initiative real-time, comparative and public reporting on provider performance at the time of the patient encounter or within 24 hours thereof.**



Step II -- Auditing Provider Performance

SETMA employed IBM's Business Intelligence software, *Cognos* to audit provider performance and compliance *after* patient encounters.

Cognos allows all providers to:

1. Display their performance for their entire patient base
2. Compare their performance to all practice providers
3. See outcome trends to identify areas for improvement
4. See this contemporaneous with care given



- **To allow SETMA to do real-time data auditing, without interfering with clinic processes, we selected COGNOS and contracted with LPA (www.lpa.com) to build auditing tools.**
- **Because we want to audit complex processes daily, and because we use our EHR 24 hours a day, seven days week, we need a data mart from which to audit several hundred data points rather than**



- **In addition, we needed to process our data (SSIS full name) in order to make sure that the information transferred into the data mart was accurate.**
- **The critical issue was that when we analyzed data that it was real and valid.**



- **COGNOS allows SETMA with the support of LPA to be confident of the data upon which we will see areas of need for improvement in the quality of care and upon which we will design quality improvement initiatives.**



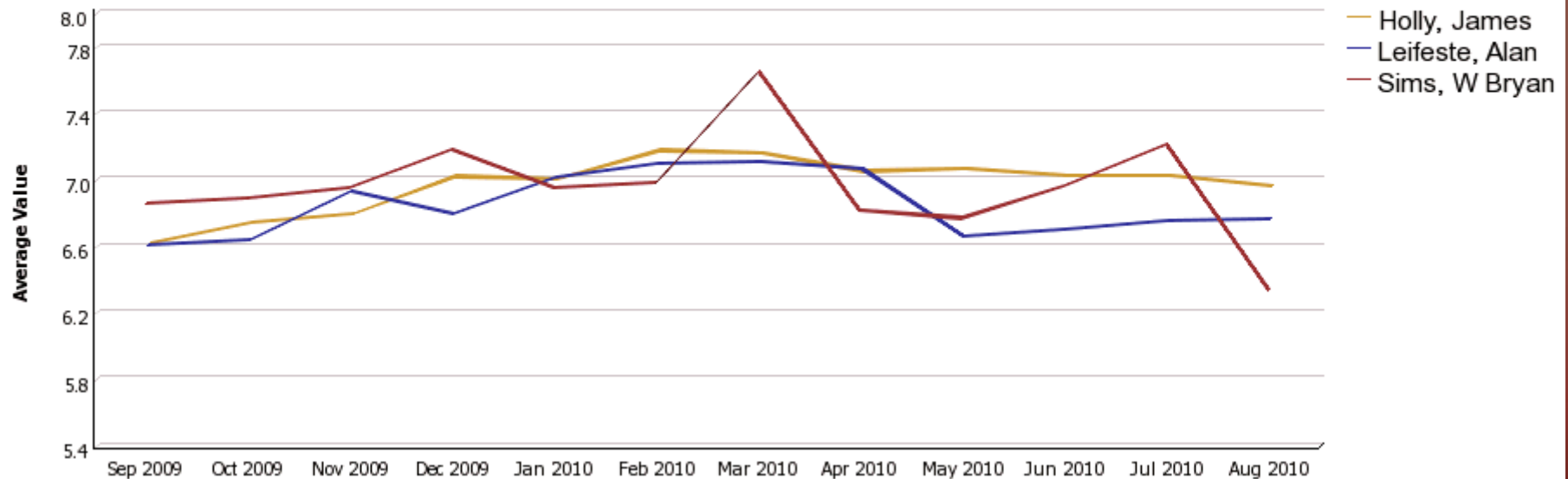
- **The following are a series of static slides which are snapshots of COGNOS functions which are used by SETMA for auditing performance. That performance can be audit by:**
- **The individual provider**
- **Professional management**
- **Administrative Mnagment**



Step II -- Auditing Provider Performance



Chronic Diabetes - HgbA1c Trending





Step II -- Auditing Provider Performance



NCQA Diabetes Measures

Encounter Date(s): January 1, 2010 to July 16, 2010

Location	Provider	Encounters	HgbA1c > 9.0	HgbA1c < 8.0	HgbA1c < 7.0	BP > 140/90	BP < 130/80	Eye Exam	Smoking Cessation	LDL >= 130	LDL < 100	Nephropathy	Foot Exam
SETMA 1	Aziz	505	10.3%	82.2%	65.1%	37.4%	38.8%	47.5%	57.5%	11.5%	67.7%	67.3%	60.4%
	Duncan	366	8.7%	79.5%	63.4%	9.8%	77.0%	58.2%	66.1%	13.1%	66.1%	51.6%	80.6%
	Henderson	330	13.0%	78.8%	58.5%	11.5%	69.7%	57.6%	77.6%	16.4%	67.9%	70.0%	87.3%
	Murphy	749	7.5%	80.9%	65.6%	20.3%	56.6%	37.5%	41.7%	9.6%	72.2%	72.0%	85.0%
	Sims	223	12.1%	74.9%	58.3%	23.8%	49.8%	46.2%	73.1%	15.7%	62.3%	53.8%	76.7%
	Thomas	353	12.5%	67.4%	49.9%	15.9%	57.8%	43.9%	64.0%	15.6%	50.7%	51.6%	70.8%
SETMA 2	Ahmed	1,935	19.1%	62.5%	38.9%	10.0%	61.9%	67.3%	36.5%	11.4%	66.7%	40.7%	98.1%
	Anthony	549	11.8%	80.0%	63.0%	22.0%	55.2%	65.2%	51.6%	14.6%	62.8%	88.3%	97.4%
	Anwar	811	6.4%	82.0%	57.8%	7.5%	77.4%	77.8%	52.9%	12.6%	61.9%	82.4%	90.0%
	Cricchio	466	10.3%	80.0%	63.3%	8.4%	72.7%	67.0%	50.6%	16.5%	61.4%	83.5%	75.3%
	Holly	232	11.2%	77.6%	62.9%	7.8%	68.1%	75.0%	59.1%	11.6%	60.3%	89.7%	90.5%
	Leifeste	554	10.5%	76.7%	61.6%	15.2%	61.0%	71.8%	60.6%	11.6%	62.5%	85.0%	79.1%
	Wheeler	333	9.6%	80.8%	60.1%	18.0%	54.1%	56.2%	66.7%	16.8%	58.9%	74.2%	86.2%
SETMA West	Curry	271	10.7%	67.9%	50.9%	19.9%	55.7%	56.5%	54.2%	10.0%	63.5%	67.5%	86.7%
	Deiparine	256	8.2%	50.0%	37.9%	24.2%	55.1%	54.3%	80.0%	8.2%	42.6%	47.3%	87.9%
	Halbert	633	10.9%	72.7%	56.4%	31.1%	44.4%	49.0%	28.6%	16.6%	54.0%	34.1%	61.9%
	Horn	456	6.6%	76.1%	58.1%	7.2%	63.6%	44.3%	72.2%	14.7%	51.5%	64.5%	95.4%
	Satterwhite	229	12.7%	66.8%	47.2%	37.6%	38.9%	65.1%	75.0%	13.1%	48.9%	77.3%	70.3%



Step III -- Analyzing Performance

Beyond how one provider performs (auditing) we look at data as a whole (analyzing) to develop new strategies for improving patient care.

We analyze patterns which may explain why one population is not to goal while another is. Some of the parameters, we analyze are::

- Frequency of visits
- Frequency of key testing
- Number of medications prescribed
- Changes in treatments if any, if patient not to goal
- Referrals to educational programs

Step III -- Analyzing Performance



Chronic Diabetes - Measures Comparison (Most Recent 12 Months)

Controlled Group ■

Population: **All SETMA**

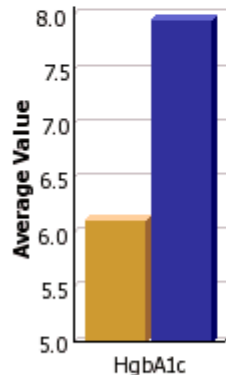
Time Basis: **Prior 12 Months**

Selected Group ■

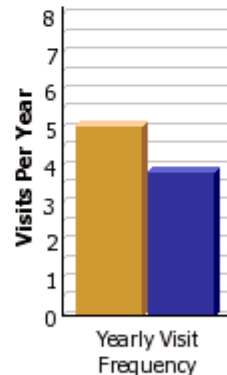
Practice: **SETMA 1, SETMA 2, SETMA West**

Provider: **None**

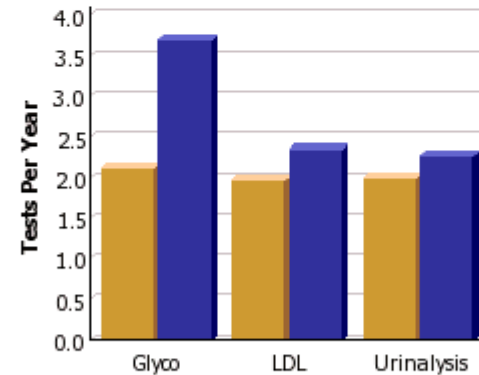
Controlled or Not Controlled: **Not Controlled**



	HgbA1c Avg	Standard Deviation
Controlled	6.1	0.7
Selected	8.0	1.7



	Visit Frequency
Controlled	5.1
Selected	3.8



	Yearly Glyco Tests	Yearly LDL Tests	Yearly UA Tests
Controlled	2.1	2.0	2.0
Selected	3.7	2.4	2.3



Step III -- Analyzing Performance

Raw data can be misleading. For example, with diabetes care, a provider may have many patients with very high HgbA1cs and the same number with equally low HgbA1cs which would produce a misleadingly good average. As a result, SETMA also measures the:

- Mean
- Median
- Mode
- Standard Deviation



Step III -- Analyzing Performance

SETMA's average HgbA1c has been steadily improving for the last 10 years. Yet, our standard deviation calculations revealed that a small subset of our patients were not being treated successfully and were being left behind.

As we have improved our treatment and brought more patients to compliant levels, we have skewed our average.

By analyzing the standard deviation of our HgbA1c we have been able to address the patients whose values fall far from the average of the rest of the clinic.



Step IV - Public Reporting of Performance

One of the most insidious problems in healthcare delivery is reported in the medical literature as “treatment inertia.” This is caused by the natural inclination of human beings to resist change. As a result, when a patient’s care is not to goal, often no change in treatment is made.

To help overcome this “treatment inertia,” SETMA publishes all of our provider auditing (both the good and the bad) as a means to increase the level of discomfort in the healthcare provider and encourage performance improvement.



Step IV - Public Reporting of Performance

Published patient satisfaction survey results.

Fourth Quarter 2009 Aggregate
All SETMA

	Total	Poor	Fair	Average	Good	Very Good	Excellent	Comments
1	3273	49	59	130	417	955	1663	
2	3255	63	71	196	507	1004	1414	
3	3061	5	15	51	344	1013	1633	
4	3283	5	15	47	329	1080	1807	
5	3262	0	9	33	299	1038	1883	
6	3066	35	46	145	464	909	1467	
7	3289	1	26	75	334	963	1890	
8	3271	5	15	62	288	892	2009	
9	3250	4	16	44	313	913	1960	
10	3292	6	13	46	245	878	2104	
11	3278	50	67	210	441	1017	1493	
12	3294	5	7	55	286	980	1961	

	Total	Poor	Fair	Average	Good	Very Good	Excellent	Comments
1 Ease obtaining appt	100%	1%	2%	4%	13%	29%	51%	51.5% Pt. Response
2 Speed of answering phone calls to office	100%	2%	2%	6%	16%	31%	43%	
3 Comfort level in administering self care	100%	0%	0%	2%	11%	33%	53%	
4 Office staff helpful w/ques. & probs.	100%	0%	0%	1%	10%	33%	55%	
5 Quality of nursing care received	100%	0%	0%	1%	9%	32%	58%	
6 Speed nursing staff return calls	100%	1%	2%	5%	15%	30%	48%	
7 Time physician spent with you	100%	0%	1%	2%	10%	29%	57%	
8 Communication from provider	100%	0%	0%	2%	9%	27%	61%	
9 Physician dx problem & rx treatment & f/u instructions	100%	0%	0%	1%	10%	28%	60%	
10 Confidence in physician	100%	0%	0%	1%	7%	27%	64%	
11 Wait time, after appt time, to see physician	100%	2%	2%	6%	13%	31%	46%	
12 Overall opinion of clinic	100%	0%	0%	2%	9%	30%	60%	



Step IV - Public Reporting of Performance

NQF Diabetes Measures



NQF - Diabetes Measures

E & M Codes: Clinic Only
Encounter Date(s): Jan 1, 2010 through Jul 16, 2010

Location	Provider	Dilated Eye within 12 Months	Micral Strip within 12 Months	Foot Exam within 12 Months
SETMA 1	Aziz	48.9%	64.3%	61.5%
	Duncan	55.9%	44.9%	79.1%
	Groff	56.2%	53.5%	81.9%
	Henderson	58.3%	65.4%	83.8%
	Murphy	35.5%	67.9%	86.1%
	Sims	46.5%	50.7%	79.9%
	Thomas	41.3%	49.6%	69.3%
SETMA 1 Totals:		46.9%	58.9%	77.2%
SETMA 2	Ahmed	68.3%	38.1%	98.2%
	Anthony	67.4%	88.3%	97.5%
	Anwar	76.7%	84.2%	90.4%
	Cricchio	66.3%	81.9%	75.5%
	Holly	77.6%	89.1%	90.5%
	Leifeste	72.7%	84.5%	78.6%
	Wheeler	55.6%	76.3%	84.6%
SETMA 2 Totals:		69.2%	64.8%	91.1%
SETMA West	Curry	50.7%	62.2%	85.1%
	Deiparine	52.9%	46.6%	89.9%
	Halbert	47.9%	29.3%	59.6%
	Horn	42.9%	63.6%	96.4%
	Satterwhite	67.0%	81.2%	72.1%
	Vardiman	43.1%	35.4%	72.3%
	Young	48.7%	44.0%	84.1%
SETMA West Totals:		49.9%	50.3%	78.9%
SETMA Totals:		58.8%	59.8%	84.6%



Step IV - Public Reporting of Performance

NQF Diabetes Measures



NQF - Diabetes Measures - Blood Pressure Control

E & M Codes: Clinic Only

Encounter Date(s): Jan 1, 2010 through Jul 16, 2010

Location	Provider	Blood Pressure on Last Visit			
		< 120 / 70	< 130 / 80	< 140 / 90	> 140 / 90
SETMA 1	Aziz	18.6%	41.6%	64.0%	35.1%
	Duncan	32.3%	77.2%	92.4%	7.6%
	Groff	13.2%	41.0%	64.6%	35.4%
	Henderson	32.9%	67.9%	89.2%	10.8%
	Murphy	27.2%	53.8%	78.8%	21.2%
	Sims	29.9%	52.8%	77.8%	22.2%
	Thomas	11.0%	57.5%	83.1%	16.9%
SETMA 1 Totals:		23.6%	56.0%	78.8%	21.2%
SETMA 2	Ahmed	29.3%	62.9%	90.3%	9.7%
	Anthony	20.6%	56.0%	78.6%	21.4%
	Anwar	16.8%	76.3%	91.9%	8.1%
	Cricchio	31.8%	72.7%	92.5%	7.5%
	Holly	23.8%	68.0%	93.2%	6.8%
	Leifeste	24.1%	61.0%	85.9%	14.1%
	Wheeler	22.6%	58.3%	85.0%	15.0%
SETMA 2 Totals:		25.5%	64.7%	88.7%	11.3%
SETMA West	Curry	22.9%	54.2%	79.6%	20.4%
	Deiparine	21.6%	55.8%	76.4%	23.6%
	Halbert	16.9%	43.7%	69.0%	31.0%
	Hom	18.8%	65.3%	92.2%	7.8%
	Satterwhite	8.6%	37.1%	61.4%	38.6%
	Vardiman	12.3%	26.2%	55.4%	44.6%
	Young	7.3%	33.6%	70.3%	29.7%
SETMA West Totals:		16.2%	48.0%	74.7%	25.3%
SETMA Totals:		22.8%	58.4%	82.8%	17.2%



Step IV - Public Reporting of Performance

NCQA Diabetes Recognition



NCQA Diabetes Measures

Encounter Date(s): January 1, 2010 to July 16, 2010

Location	Provider	Encounters	HgbA1c > 9.0	HgbA1c < 8.0	HgbA1c < 7.0	BP > 140/90	BP < 130/80	Eye Exam	Smoking Cessation	LDL >= 130	LDL < 100	Nephropathy	Foot Exam
SETMA 1	Aziz	505	10.3%	82.2%	65.1%	37.4%	38.8%	47.5%	57.5%	11.5%	67.7%	67.3%	60.4%
	Duncan	366	8.7%	79.5%	63.4%	9.8%	77.0%	58.2%	66.1%	13.1%	66.1%	51.6%	80.6%
	Henderson	330	13.0%	78.8%	58.5%	11.5%	69.7%	57.6%	77.6%	16.4%	67.9%	70.0%	87.3%
	Murphy	749	7.5%	80.9%	65.6%	20.3%	56.6%	37.5%	41.7%	9.6%	72.2%	72.0%	85.0%
	Sims	223	12.1%	74.9%	58.3%	23.8%	49.8%	46.2%	73.1%	15.7%	62.3%	53.8%	76.7%
	Thomas	353	12.5%	67.4%	49.9%	15.9%	57.8%	43.9%	64.0%	15.6%	50.7%	51.6%	70.8%
SETMA 2	Ahmed	1,937	19.1%	62.4%	38.9%	10.1%	61.8%	67.3%	36.5%	11.4%	66.6%	40.7%	98.1%
	Anthony	549	11.8%	80.0%	63.0%	22.0%	55.2%	65.2%	51.6%	14.6%	62.8%	88.3%	97.4%
	Anwar	811	6.4%	82.0%	57.8%	7.5%	77.4%	77.8%	52.9%	12.6%	61.9%	82.4%	90.0%
	Cricchio	468	10.5%	79.9%	63.2%	8.3%	72.9%	66.7%	50.6%	16.5%	61.5%	83.5%	75.4%
	Holly	232	11.2%	77.6%	62.9%	7.8%	68.1%	75.0%	59.1%	11.6%	60.3%	89.7%	90.5%
	Leifeste	554	10.5%	76.7%	61.6%	15.2%	61.0%	71.8%	60.6%	11.6%	62.5%	85.0%	79.1%
	Wheeler	333	9.6%	80.8%	60.1%	18.0%	54.1%	56.2%	66.7%	16.8%	58.9%	74.2%	86.2%
SETMA West	Curry	271	10.7%	67.9%	50.9%	19.9%	55.7%	56.5%	54.2%	10.0%	63.5%	67.5%	86.7%
	Deiparine	256	8.2%	50.0%	37.9%	24.2%	55.1%	54.3%	80.0%	8.2%	42.6%	47.3%	87.9%
	Halbert	633	10.9%	72.7%	56.4%	31.1%	44.4%	49.0%	28.6%	16.6%	54.0%	34.1%	61.9%
	Horn	456	6.6%	76.1%	58.1%	7.2%	63.6%	44.3%	72.2%	14.7%	51.5%	64.5%	95.4%
	Satterwhite	229	12.7%	66.8%	47.2%	37.6%	38.9%	65.1%	75.0%	13.1%	48.9%	77.3%	70.3%



Step V -- Quality Assessment & Performance Improvement

Quality Assessment and Performance Improvement (QAPI) is SETMA's roadmap for the future. With data in hand, we can begin to use the outcomes to design quality initiatives for our future.

We can analyze our data to identify disparities in care between

- Ethnicities
- Socio-Economic Groups
- Age Groups
- Genders



Step V -- Quality Assessment & Performance Improvement



Chronic Hypertension - Measures Comparison (Most Recent 12 Months)

Controlled Group

Population: **All SETMA**

Time Basis: **Prior 12 Months**

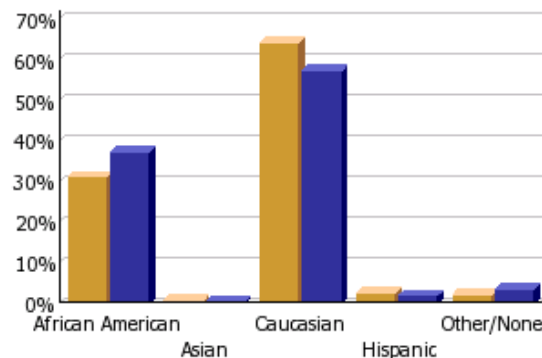
Selected Group

Practice: **SETMA 1, SETMA 2, SETMA West**

Provider: **None**

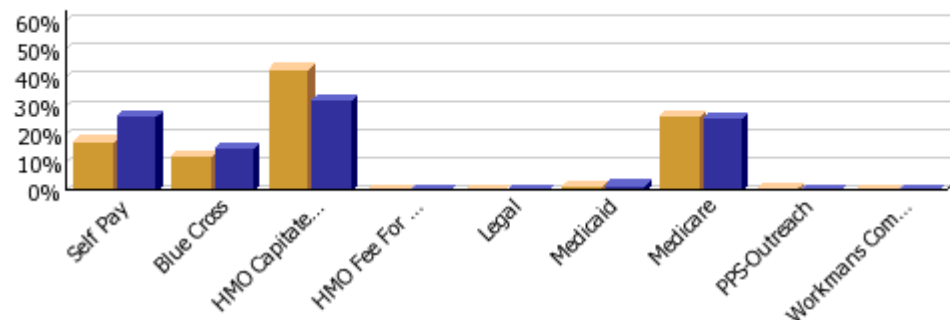
Controlled or Not Controlled: **Not Controlled**

Ethnicity



	African American	Asian	Caucasian	Hispanic	Other/None
Controlled	31.0%	0.6%	64.0%	2.4%	2.0%
Selected	37.1%	0.4%	57.3%	1.8%	3.4%

Financial Class



	Self Pay	Blue Cross	HMO Capitated	HMO Fee For Service	Legal	Medicaid	Medicare	PPS-Outreach	Workmans Comp
Controlled	17.3%	11.8%	43.0%	0.0%	0.0%	1.2%	26.2%	0.5%	0.0%
Selected	26.0%	14.7%	32.0%	0.0%	0.0%	1.6%	25.4%	0.1%	0.0%



Summary - SETMA Model of Care

With the evidenced-based, science foundation of SETMA's Model of Care, Coordination and Integration of Care, with the deployment of NextGen's *NextMD*® and *Health Information Exchange*®, continue to place the patient at the center of all healthcare delivery in SETMA's PC-MH.



Coordination of Care

“Coordination” has come to mean to SETMA,
“specialized scheduling” which translates into:

1. Convenience for the patient, which
2. Results in increased patient satisfaction, which contributes to
3. The patient having confidence that the healthcare provider cares personally, which
4. Increases the trust the patient has in the provider, all of which,



Coordination of Care

5. Increases compliance in obtaining healthcare services recommended which,
6. Promotes cost savings in travel, time and expense of care which
7. Results in increased patient safety and quality of care.



Director of Coordinated Care

SETMA's **Director of Coordinated Care** is responsible for building a **Department of Care Coordination**.

- This could be called the "Marcus Welby Department," as it recognizes the value of each patient as an individual, and has as its fundamental mission the meeting of their healthcare needs and helping them achieving the degree of health which each person has determined to have.
- The driving force of care coordination is to make each patient feel as if they are SETMA's ONLY patient where all their questions are answered, all their needs are met and their care meets all quality standards presently known.



The Transformation

SETMA's Model of Care is the power source of SETMA's Patient-Centered Medical Home. We believe this model will transform our delivery of healthcare and is a model worthy of being adopted by others.

The Partners, Providers and Staff

SETMA, LLP

www.jameslhollymd.com